

BOARD OF ADMINISTRATORS

Webinar Meeting

Thursday 25 June 2020

WORKING PAPERS

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WORKING PAPERS

Meeting of the Board of Administrators
of the
European Federation of Corrosion
25 June 2020

Venue of meeting: **Webinar Meeting**

Date and time of meeting: **Thursday 25 June 2020 - 09:00**

Chairman: **Prof. J.M.C. (Arjan) MOL (EFC President)**

Secretary: **Mrs. Pascale Bridou Buffet (Paris Office)**

**EUROPEAN FEDERATION OF CORROSION
WEBINAR MEETING OF THE BOARD OF ADMINISTRATORS
25 JUNE 2020**

PROPOSED AGENDA

- Item 1 Opening of the meeting (AM)
- Item 2 Apologies for absence (PBB)
- Item 3 Approval of the Agenda and Adoption of the Minutes of the last Meeting (AM)
- Item 4 EUROCORN Series: 2020 to 2023
 - 4-1 EUROCORN 2020 and Coronavirus crisis: latest Evolutions (MO, WM)
 - 4-2 EUROCORN 2021 (Budapest) - Report on Preliminary Arrangements (BM)
 - 4-3 EUROCORN 2022, Berlin (Germany) - Initial Progress Report (WM)
 - 4-4 EUROCORN 2023: Consequences of Coronavirus crisis for the Call for Bids (AM)
- Item 5 Administrative Matters
 - 5-1 Strategic Plan (JV)
 - 5-2 Business Plan (HI, JB)
 - 5-3 Implementation of the EFC Digital Strategy (WM)
 - 5-4 EFC on Social Media (HI)
 - 5-5 Affiliate Membership programme (HI)
 - 5-6 EFC Awards Ceremony for 2020 (WF, AM)
 - 5-7 Administrative Procedures and Legal Obligations in Belgium (HI, MO)
- Item 6 Financial Report (JB)
 - 6-1 Budget for 2020
- Item 7 EFC Activities
 - 7-1 EFC Publications
 - 7-1.1 EFC Book Series (WF, RB)
 - 7-1.2 EFC Newsletter (HI, DF)
 - 7-1.3 Progress with items/articles for the Publication in the four EFC Journals (HI, RB)
- Item 8 International activities
 - 8-1 NACE International: Progress of the Task Force on EFC Strategy (GH)
 - 8-4 Other International Activities
- Item 9 Any other Business (AM)
- Item 10 Date and Place of next BoA (AM)

WORKING PAPERS OF THE EFC BOARD OF ADMINISTRATORS (BoA)

Item 1 Opening of the meeting

Prof. Arjan Mol, President of the EFC and Chairman of the meeting, will welcome the delegates.

Item 2 Apologies for Absence

Mrs. Pascale Bridou Buffet, Paris Office, will announce apologies received for absence.

Item 3 Approval of the Agenda and Adoption of the Minutes of the last Meeting

3-1 BoA members will be asked to approve the proposed agenda.

3-2 BoA members will be asked to approve the minutes of Webinar Meeting that took place on 31 March 2020 and to raise any issues not covered in the present agenda.

Item 4 EUROCORR Series: 2020 to 2023

4-1 *EUROCORR 2020 and Coronavirus crisis: latest Evolutions (MO, WM)*

EUROCORR 2020 which was scheduled to take place on 6th to 10th of September in Brussels, Belgium, is cancelled in its physical format, due to the International COVID-19 crisis.

During the last webinar meeting that took place on 31 March 2020, Prof. Willi Meier proposed that DECHEMA would explore the concept of the organisation of EUROCORR 2020 in a webinar/virtual format, DECHEMA being equipped or willing to develop appropriate tools and that EFC could take the lead from now to organise such an event.

So, **EUROCORR 2020** will be replaced by a **virtual EUROCORR**, which will take place from **7 - 11 September 2020**.

Prof. Marjorie Olivier and Prof. Willi Meier will report on the progress with the arrangements of EUROCORR 2020.

4.2 *EUROCORR 2021 - Budapest (Hungary) - Report on Preliminary Arrangements (BM)*

EUROCORR 2021 will be held on **19th to 23rd of September 2021** in **Budapest** Congress Centre, Hungary. The general theme will be **“Materials Science and Advanced Technologies for Better Corrosion Protection”**.

Dr. Bálint Medgyes will report on progress of the preliminary arrangements for EUROCORR 2021.

4-3 *EUROCORR 2022 - Berlin (Germany) - Initial Progress Report (WM)*

EUROCORR 2022 will be held in **Berlin** at ESTREL Hotel & Congress Centre, on **28 August to 1st September 2022**.

The organisers will be invited to report on the initial progress for EUROCORR 2022 including the general theme of this event not yet announced.

4-4 *EUROCORR 2023: Consequences of Coronavirus crisis for the Call for Bids (AM)*

BoA Members will be reminded that, at the deadline of 15 January 2020, the Frankfurt Office had received three bids for EUROCORR 2023 as follows:

- Austria (Salzburg);
- France (Paris);
- Norway (Stavanger).

With the cancellation of EUROCORR 2020 in its physical format, during the Webinar BoA Meeting that took place on 31 March 2020, the BoA Members agreed that priority will be given to the Belgium organisers to postpone the event in 2023 if possible. That will permit them to reuse some arrangements and to minimise the risk of losing money.

The BoA envisaged that the EUROCORR 2023 bidders will be asked if they can renew their bid for 2024, and in that case, no call for bid will be sent out for 2024 or, if only one or two bidders remain, it can be considered that those will at least be invited for oral presentation of an updated EUROCORR 2024 bid.

Prof. Arjan Mol, President of the EFC, will invite BoA Members to explore the best procedure for the Call for Bids for EUROCORR 2024.

Item 5 Administrative Matters

5-1 *Strategic Plan (JV)*

A preliminary draft of a Strategic Plan for the period of 2019 - 2023, prepared by Dr. Jörg Vogelsang, was presented during the BoA Meeting that took place in Seville, Spain, in September 2019. During the President Advisory Committee (PAC) Meeting, that took place on 9 July 2019 in Paris, a Task Force (TF) composed of the Scientific Secretary, Dr. Roman Bender, the STAC Chairman, Dr. Wolfram Fürbeth and lead by the Vice-President, Dr. Jörg Vogelsang was set up.

Dr. Jörg Vogelsang will present the result of the work of this TF and improvements added following an e-mail diffusion to BoA Members, see **Appendix 1**.

5-2 *Business Plan (HI, JB)*

During the President Advisory Committee Meeting (PACM) that took place in Frankfurt on 17 December 2019, PAC members agreed that a Business Plan is necessary to ensure the availability of the financial resources to implement the actions needed to reach the goals of the Strategic Plan.

An action was placed on Dr. Hélène Illaire (Managing Officer), Prof. Willi Meier (Frankfurt Office), and Mrs. Julija Bugajeva (Honorary Treasurer), to prepare a business plan with different scenarios.

The BoA agreed that the Business Plan for the EFC is totally related with the Strategic Plan. The elaboration of a Business Plan will be discussed at the next PACM on the basis of the proposed Strategic Plan and would be presented pending the result of the discussions during the PACM.

5-3 EFC Digital Strategy (WM)

A reflection to proceed with a Digital Strategy, including especially the website and the digital tools for EUROCORR for the EFC, was initiated by Prof. Willi Meier during the BoA Meeting which took place in Kraków on 28 March 2018 and approved by the BoA.

A Task Force on Digital Strategy, led by Prof. Dr. Willi Meier, has been set up composed of the Scientific Secretary, the Vice-President, the Managing Officer and a representative of the Young EFC, to explore the tasks and actions to be undertaken for that purpose.

A Call for Tender was conducted and, at the end of this process, the task was entrusted to the DECHEMA who has already developed such tools.

During the last BoA Meeting, the EFC President, Prof. Arjan Mol, kindly asked Prof. Willi Meier to provide to the EFC a written form of this Digital Strategy budget announced for €20,000 during the PACM in Frankfurt on 17 December 2019.

Prof. Willi Meier will report on progress regarding the implementation of the EFC Digital Strategy.

5-4 EFC on Social Media (HI)

The EFC has been recently launched on LinkedIn, the social media most used by professionals, with the support from the Young EFC.

Dr. Hélène Illaire will report on actions undertaken.

5-5 Affiliate Membership Program (HI)

The Managing Officer, Dr. Hélène Illaire, will report on progress regarding the visibility and marketing of the Affiliate Membership programme.

5-6 EFC Awards Ceremony for 2020 (WF, AM)

The EFC Awards Ceremony is usually organised during the EUROCORR of the year including the awarding of diplomas or Medals to recipients and a conference of the EFC Medal Recipient. Due to the International COVID-19 crisis, and the cancellation of the EUROCORR 2020 in its physical format, the STAC Chairman, Dr. Wolfram Fürbeth, and the EFC President, Prof. Dr. Arjan Mol, will make proposal(s) on how to manage the EFC Awards Ceremony 2020.

5-7 Administrative Procedures and Legal Obligations in Belgium (HI, MO)

A Royal Decree of 30 July 2018 on the operating procedures of the UBO Register entered into force in Belgium on 31 October 2018 following a European Directive whose main aim is to combat money laundering and the financing of terrorism.

Each Member State must now establish a register which will centralize adequate, accurate and current information on the beneficial owners of incorporated companies in Belgium, trusts, foundations and (international) non-profit associations, and legal entities similar to trusts. It is maintained by the SPF Finance, General Treasury Administration. The deadline for providing the information to the UBO register was first set by Belgian authorities to 31st of March 2019, but was postponed to 30 September 2019.

It has to be noted that the UBO is a new law in Belgium which force all societies to establish this register.

The Managing Officer, Dr. Hélène Illaire, will report on progress of the EFC in compliance with the UBO Registration and the clarification obtained close to a lawyer the necessity to register

as a resignation the BoA Members who are not re-elected at the end of a period of office and the exact action(s) to be undertaken.

Item 6 Financial Report (JB)

6-1 Budget for 2020

A Budget for 2020 was presented during the last BoA Meeting that took place on a webinar format on 31 March 2020. However, with the COVID-19 crisis, the BoA Members agreed that the consequences impact not only the EUROCRR 2020 Event, but also the EFC Budget 2020. Indeed, even if a virtual EUROCRR 2020 is organised, at this stage, some expenses like travel costs of EFC ex-Officio Representatives, Presidential Dinner, Young-EFC event, will be solved but some incomes are totally unknown like the income of the EUROCRR of the year.

BoA Members will be reminded that a new version of the budget for 2020, and approved by an e-mail voting process, was prepared after the meeting by the EFC Honorary Treasurer, Mrs. Julija Bugajeva, and circulated by the Paris Office close to the BoA Members explanation given below, see **Appendix 2**:

1. Preparations for a virtual version of this year's EUROCRR have started in good spirit. Besides of the content and logistics of a virtual conference, one of the pending actions is the development of the business plan. At this stage it is almost impossible to estimate the income that might be derived from virtual event. Financial planning for 2020 (and 2021) will be subject to updates from the virtual EUROCRR organisation for which the expenses/income are yet to be determined and will need to be reconsidered and re-approved on the fly: probably in the next BoA Meeting.
Furthermore, please note that the budget to be voted during this meeting is based on the information provided by the Honorary Treasurer of the foreseen budget for 2020 during the 31 March virtual BoA meeting. The actual approval of the budget 2020 was done in 2019 at the September BoA and GA; no extra expenditure is proposed which needs approval, just the loss of income and reduction of some expenditure items were presented. So, the budget 2020 presented during the BoA meeting could be considered a worst case scenario with the information available at that time.
2. An EFC Digital System, including new EFC website is expected to cost approx. k€20 and the running cost will be about 10% of the total price, i.e. about k€2 per year. We agree that the rest of the strategic actions budget (approx. k€23) can be allocated to training and course development activities. Related actions on developing actions for training and courses are still under discussion at present.

On the basis of the evolution of the organisation of the Virtual EUROCRR 2020, the EFC Honorary Treasurer, Mrs. Julija Bugajeva, will present possible evolution of the EFC Budget 2020.

The BoA will be invited to approve the proposition of the budget for 2020.

Item 7 EFC Activities

7-1 EFC Publications

7-1.1 EFC Book Series (WF, RB)

BoA Members will be informed on new publications in the EFC book series if any.

7-1.2 EFC Newsletter (HI, DF)

A meeting between the company NPC (represented mainly by Mr Assant and Mrs Fargeon), Ruth Bingham, Damien Féron, Hélène Illaire, Ines Honndorf, and Douglas Mills took place on 3 December 2019 in Paris Office.

The EFC Managing Officer will report on the outcomes of this meeting.

7-1.3 Progress with Items/Articles for Publication in the Four EFC Journals (HI, RB)

The Scientific Secretary, Dr. Roman Bender, will report on progress regarding the publications in the four partner Journals: "*Materials and Corrosion*", "*Corrosion Engineering, Science and Technology (CST)*", "*Matériaux et Techniques*" and "*Ochrona przed Korozją*" ("Corrosion Protection").

The Managing Officer, Dr. Hélène Illaire, will report on actions undertaken for publications of articles about EFC in these journals.

v, Dr. Tomáš Prošek, President of the Association of Czech and Slovak Corrosion Engineers, recently informed the Frankfurt Office that AKI has obtained an approval from the publisher of the journal "Koroze a chrana materiálu" (Corrosion and Material Protection, https://content.sciendo.com/view/journals/kom/kom-overview.xml?tab_body=overview), journal of an AKI Member Society, to become an official journal of the EFC.

BoA Members will be asked to approve this request.

7-2 New EFC Website and New access to the Restricted Area

The new EFC Website (<https://efcweb.org>) is now online. The BoA members are informed below on the new procedure for the single sign-on registration/login, see also **Appendix 4**.

The new EFC website (<https://efcweb.org>) includes a special service for EFC members, especially for the members of EFC committees and Working Parties (WPs) whose WP has a Members' Area: A personalised single sign-on login to the Members' Area(s) they are allowed to visit.

The login function via DECHEMA's Community-Tool is accessible through the general login at the top of the EFC website.

Alternatively, Working Party members may enter the login function when clicking on the tab "Members Area" of the respective WP website.

Option 1: You are already registered with the DECHEMA Community-Tool (e.g. through your participation in EUROCORR as an author, or a DECHEMA event).

- Click on "Member Login" at the top of the EFC website or on the tab "Members Area" of the WP website (if available) to enter the login page.
- Fill in your email address (username) and password used for the Community-Tool registration. If you forgot your password, you may re-set it.
- After having successfully logged in, you will find your registered address(es), which you may check and correct, if necessary, and blue boxes showing the Members' Area(s) you are allowed to visit.

- NOTE: If your email has changed since your registration with the Community-Tool, please use the previous email address (username) to log in. You can update your email address (username) on the entry page of the Members' Area via a separate link.

Option 2: You are not registered with the DECHEMA Community-Tool

- Go to <https://efcweb.org/Register.html> or use the registration link: "If you don't have an account, please register here" (on the login page for the Members' Area).
- Complete the registration form and click "submit".
- You will receive an email, which confirms the submission of the registration and the subsequent steps to activate your account.
- As soon as your membership has been verified and your account for the respective Members' Area(s) has been activated by the EFC Frankfurt office, you will receive a further confirmation email.
- Click again on 'Members Login' at the top of the EFC website (or on the tab "Members' Area" of the respective WP website) and log in, using your email (username) and password you created when registering.
- Click on the blue box(es) showing the Members' Area(s) you are allowed to visit.

Item 8 International Activities

8-1 NACE International: Task Force on EFC Strategy (GH)

During the EFC-NACE meeting in September 2018, NACE informed that they will open an office in Europe.

During the PACM Meeting which took place in London on 26 November 2018, Dr. Gareth Hinds informed that NACE is contacting targeted EFC Member Societies in Europe regarding the Global Partnership Agreement they propose worldwide.

He expressed that the EFC should need a common strategy and policy for its members regarding NACE actions.

Dr. Gareth Hinds will report on progress on EFC Strategy regarding NACE.

8-2 Other International Activities

Other international activities will be presented, if any.

Item 9 Any other Business

Members will be invited to raise any other matters.

Item 10 Date and Place of next BoA

The next BoA meeting will be held in September 2020, on a date, time and format to be announced later.

APPENDICES

Updated Proposed EFC Strategic Plan 2019 - 2023

EFC Strategic Plan

2019-2023

Color Code

President, VP

Managing Officer MO

Scientific Secretary SS

MO & SS

STAC chair

Version approved by the PAC during its meeting on 17 December 2019

Purpose

The purpose of the strategic plan is to strengthen the position of EFC as the leading European federation and among the leading corrosion societies worldwide on corrosion and corrosion protection in a competitive world.

The main objectives are to strengthen membership relations, to improve international cooperation, to increase EFC visibility worldwide, to ensure a sustainable modus operandi of EFC and consolidate EUROCORR as THE global scientific event in corrosion-related topics.

Strategic goals

1. To strengthen the EFC position as the leading federation in Europe in close dialogue and collaboration with its member societies based on sound, efficient and sustainable internal organisation of EFC.
2. To disseminate the highest level of scientific knowledge by organising globally recognised events.
3. Enhanced global visibility of EFC by consolidating strategic partnerships in various regions of the world.
4. Increase the number of members societies and affiliate memberships
5. Influence European research agendas with suitable lobbying actions.
6. Establish a European scheme for training and qualification of personnel.
7. Serve as a knowledge exchange platform for industry in Europe.
8. Gain young researchers for EFC – general activities and official functions.
9. Contemporary appearance of EFC in digital media.

Details

1. Strengthen the EFC position

1. **Ensure a sound, efficient and sustainable internal organisation** of EFC (P, 2020-21)
Open for next BoA meeting (PAC / BoA meeting July 2020)
2. **Establish a series of industry-focused events** (50 to 100 people) in cooperation with member societies (MO / first event in 2021) (wait for business plan PAC/BoA July 2020)
 - Define the financial scheme of these events. It should generate extra income.
 - Check with STAC if particular themes / events type are advisable, and get general STAC feedback (e.g. on WP involvement). Deadline 30 September 2020
 - Contact Member Societies and Affiliate Members to market the proposal during GA meeting in September 2020.
 - From the collected answers, define a list of the first events to be organised in 2021. If necessary, define the organisation needed from EFC side. Deadline 30 October 2020.

Color Code

President, VP

Managing Officer MO

Scientific Secretary SS

MO & SS

STAC chair

Appendix 1 - Page 2

Updated Proposed EFC Strategic Plan 2019 - 2023 (Continued)

3. Develop a robust business plan identifying new revenue streams to support the growth of the EFC (MO)
 - Identify new revenue streams, to be presented to the PAC meeting in June 2020.
 - Ask honorary treasurer's support to prepare a business plan, to be presented to the BoA meeting in September 2020

2. To disseminate knowledge (WP Chairs / STAC / MO)

1. Publish videos of special lectures from EUROCRR (Publish the first minute on youtube.com. "If you want to learn more: visit www.efcweb.org") (MO)
 - Identify the special lectures to be filmed, in collaboration with the STAC. Deadline: 30 June 2020
 - Solve the practical details of video capturing during EUROCRR (equipment, who will film, GDPR compliance), in collaboration with local organisers. Deadline: 30 June 2020
 - In parallel: solve the practical details of video treatment after EUROCRR (software, format, how to have it on EFC website). Deadline 30 June 2020
 - After EUROCRR, put videos on Youtube and on EFC website. Deadline 30 October 2020.
 - Include instructions in EUROCRR Manual in order to ensure continuity of actions in future. Deadline 31 December 2020.
2. Training Webinars for special measurement techniques or experimental methods (WP 6&8)
 - Discuss in next WP 8 meeting and form a task group from the WP (September 2020)
 - Create a list of possible webinars (September 2020)
 - Produce webinars from WP 6&8 (continuously)
3. Publication of white papers (WPs)
 - Encourage WP chairs to publish EFC White Papers on specific topics (STAC chairman till 30 June 2020)
 - Collect suggestions from WPs (STAC chairman till 31 August 2020)
 - Further discussion in STAC meeting (September 2020)
 - Write papers in WPs (continuously)
4. Publication of new EFC "green" books. Revision of old volumes and creation of new books with unpublished content. (SS)

This is a continuous process that should result in one green book per year. This can only be achieved with the help of STAC members. During each STAC meeting, the latest status of the current book projects is requested and the WP Chairs are asked to think about a new project or to update the content of an existing book. SS to contact Elsevier

3. Enhanced global visibility

1. Organising joint events with e.g. WCO, NACE, ACA, CSCP and others (President to coordinate)

The EFC can offer seminars together with member societies. These could for example be developed especially for Chinese clients to disseminate knowledge that is already existing in Europe. The seminars should first be offered in Europe. MO

Select one or max. 2 organisations to initiate collaboration with, e.g. WCO and CSCP, in collaboration with STAC (possibly WP7 if courses are considered e.g. in China?). Deadline 31 March 2021.

Updated Proposed EFC Strategic Plan 2019 - 2023 (Continued)

- Contact the organisation(s) selected, define the first joint event: theme, date, financial scheme, organisation, in collaboration with STAC. Deadline September 2021.
- 2. Booth during events of partner organisations such as NACE CORROSION (SS)
During the BoA meeting in Seville a plan for the implementation of this project was presented including the associated costs. It was decided that an exhibition stand should only be equipped at the EUCOCORR and NACE conferences, since the costs for doing so elsewhere are too high. It was also decided that the visibility of the EFC should be increased by promotional material at events that have requested an EFC event No.
- 3. Find more partner journals that publish EFC news. To do this, contact the member societies (especially the non-European ones.) SS
Can either be implemented immediately, in this case SS to write to all EFC members before the BoA meeting and encourage the EFC members, that the respective official journal of the national member society becomes a partner journal of the EFC. Official decision of the BoA in September 2020. The call should be repeated at regular intervals (e.g annually) unless there is a clear rejection as a reply. Contact SS with GA - visitors

4. Increase the number of members

- 1. Regain lost members and acquire new members with convincing membership packages (MO)
 - Following the current marketing of the special offer Affiliate Membership & Booth: evaluate success, explore possibilities of improvement of the Affiliate Membership or of the package Membership & Booth. Deadline 30. September 2020 (report to BoA).

5. Influence European research agendas with lobbying measures, (P with help from Belgian office)

- 1. Invite European Research Commissioner to conferences MO
 - (MO can take the lead if SS agrees) Check with RB what are pertinent activities that can be proposed to the commissioner (meeting with WP7?) and write to the commissioner (Mariya Gabriel, gab-gabriel-contact@ec.europa.eu) MO to coordinate with Marjorie Olivier and Belgian member society VOM.
- 2. Make appointments with EU officials in Brussels BoA
Which commissioner are to be addressed (lead MO) how to influence the research agenda
- 3. Use of white paper (people put in charge for lobbying measures)
White papers will be elaborated in WPs chaired by STAC; sharing tasks and fixing deadlines during next STAC meeting

6. Training and qualification schemes (STAC)

- 1. Establish a scheme for EFC approved courses, EFC Corrosion passport
 - Ask WP chairs and member societies for collection of existing courses in Europe (WP 7/TF chair till 30. September 2020)
 - Collect list of existing courses (WP 7/TF chair till 31 August 2020)
 - Further development of concept in WP 7/TF (31 August 2020)
 - Presentation of status in STAC meeting and agreement upon steps forward (September 2020)
 - Introduce EFC label for courses (2021)
- 2. Create a benefit for the member societies in which we only accept events of the EFC members (With EFC Event No.) for the Corrosion passport (EFC Frankfurt office / SS)
WCO and EFC together as a certificate of advanced training

Updated Proposed EFC Strategic Plan 2019 - 2023 (Continued)

3. WP 7 delivers content, MO organize process, STAC to ensure quality level
 - To be defined with WP7
 - To be discussed in STAC meeting (September 2020)
4. Influence relevant standardising actions and harmonise qualification across Europe, WP
 - To be defined with WP 7/TF
 - To be discussed in STAC meeting

7. Knowledge exchange platform for industry (MO,

1. Session at EUROCORN for application oriented industrial presentations
 - Contact local organisers and ask them about the possibility to organise these sessions during EUROCORN 2020, in collaboration with STAC if necessary. Check what support they may need from EFC side. Deadline 31 December 2020
 - Include requirements / instructions in EUROCORN Manual in order to ensure continuity of actions in future. Deadline 31 December 2020.
2. Industry centered EUROCORN lecture schedule for industry sectors (Keynote lectures or lectures selected by the WP Chair), e.g. by an additional tick box in the call of papers if the author feels its topic interesting for industry.
 - This is the responsibility of the Scientific Secretary
3. Provide show rooms during EUROCORN and other EFC events, both as physical or virtual platform
 - Contact STAC/ Affiliate Members and collect information on what would be the theme / objective of these showrooms. Deadline 31 December 2020.
 - Include requirements / instructions in EUROCORN Manual in order to ensure continuity of actions in future. Deadline 31 December 2020.
 - Virtual show room in addition to exhibition, possibility to be offered for interested organisations from outside Europe (ideas to be developed by SS and MO together with the local organizers)

8. Gain young researchers for EFC-official positions (YEFC)

1. Succession planning in WP Chairs and Co-chairs (responsible WP Chairs controlled by STAC)
2. Seek suitable candidates for major EFC official positions (VP) goal: 1 person per year
3. Modify byelaws: limited number of service years for WP Chairs and Vice-Chairs. Vice-Chairs should be younger than Chair (Responsible SS)
4. Mentoring scheme for young researchers (in cooperation with young EFC)
5. Forum for student training, PhD positions, Post-Doc positions and job opportunities in industry. White board with offers and applications (implementation by digital team) YEFC
6. Introduce open lab door policy in industry and academia for young EFC members.

9. Contemporary appearance of EFC in digital media

1. Digital team steering collaboration
2. Members: YEFC, Web Expert, VP, SS, secretariats, chaired by the digital task force leader
3. Profiles of users and members
4. Chat function, Twitter and / or LinkedIn Decision until end 2020.
5. New web site in responsive design
6. Congress app with uniform appearance for future EUROCORNs

EUROPEAN FEDERATION OF CORROSION

Treasurer's report

Budget for 2020

Annex 2 - Page 1

	2019 results		2020 budget		2020 budget no Eurocorr	
Income	€	€	€	€	€	€
Membership subscriptions	51 534		50 000		50 000	
Eurocorr levy	65 048		45 000			
Publishing income	2 972		6 000		6 000	
Total		119 553		101 000		56 000
Expenditure						
Membership services						
Science secretary fee & travel costs	10 279		10 000		8 250	
Support for working parties	2 130		4 000		4 000	
Newsletter fee & Editor's Eurocorr attendance	9 987		9 500		8 000	
Website	5 000		5 000		5 000	
Medals and awards	4 774		6 500		6 500	
		32 169		35 000		31 750
Membership/product development growth						
Publicity costs	608		500		500	
EFC visibility (inc Qatar)	0		2 000			
Young EFC activities	2 148		4 000		2 000	
President's dinner at Eurocorr	3 518		3 000			
		6 273		9 500		2 500
International visibility						
NACE participation costs	780		2 000			
World Corrosion Organisation	3 038		3 000		3 000	
International Union of Chemistry	45		50		50	
		3 863		5 050		3 050
Administrative costs						
Paris secretariat fee & travel costs	10 085		11 500		8 500	
Advisory committee meeting costs	317		2 500		500	
Honorary Treasurer travel costs	2 108		1 500		500	
Managing officer fee & travel costs	25 500		27 500		25 500	
PO Box in Brussels	1 410		1 500		1 500	
Legal & professional fees in Belgium	220		3 000		3 000	
		39 639		47 500		39 500

EUROPEAN FEDERATION OF CORROSION

Treasurer's report

Budget for 2020

Annex 2 - Page 1 Page 1 (Continued)

	2019 results		2020 budget		2020 budget no Eurocorr	
	€	€	€	€	€	€
Other costs						
Miscellaneous expenses	275		100		100	
Bank charges	65		150		150	
		340		250		250
Belgium VAT						
VAT payable on membership fees	1 822		2 000		2 000	
VAT reclaimable on expenses in Belgium	(652)		(1 000)		(1 000)	
		1 170		1 000		1 000
Strategic actions						
Development of website & training courses			45 000		45 000	
				45 000		45 000
Total		83 454		143 300		123 050
Surplus/(deficit) for the year		36 099		(42 300)		(67 050)
Surplus brought forward		282 458		318 557		318 557
Surplus carried forward		318 557		276 257		251 507